

Mannai Corporation QSC

FY'15 Financial Summary

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- Future sales growth
- Market acceptance of our product and service offerings
- Our ability to secure adequate financing or equity capital to fund our operations
- Our ability to enter into strategic alliances or transactions
- Regulatory approval processes
- Changes in technology
- Price competition
- Other market conditions and associated risks

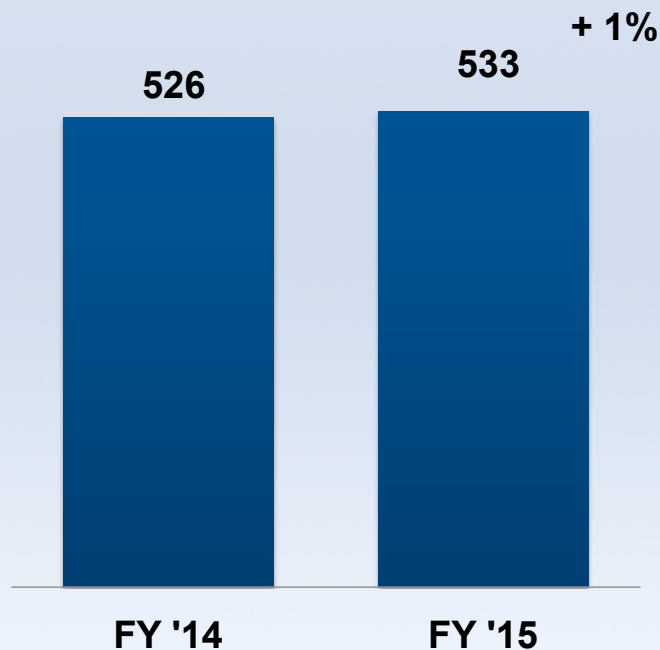
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Qatar Core Growth Offsets 2014 Significant Items to Maintain Growth in Net Profit

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Net Profit



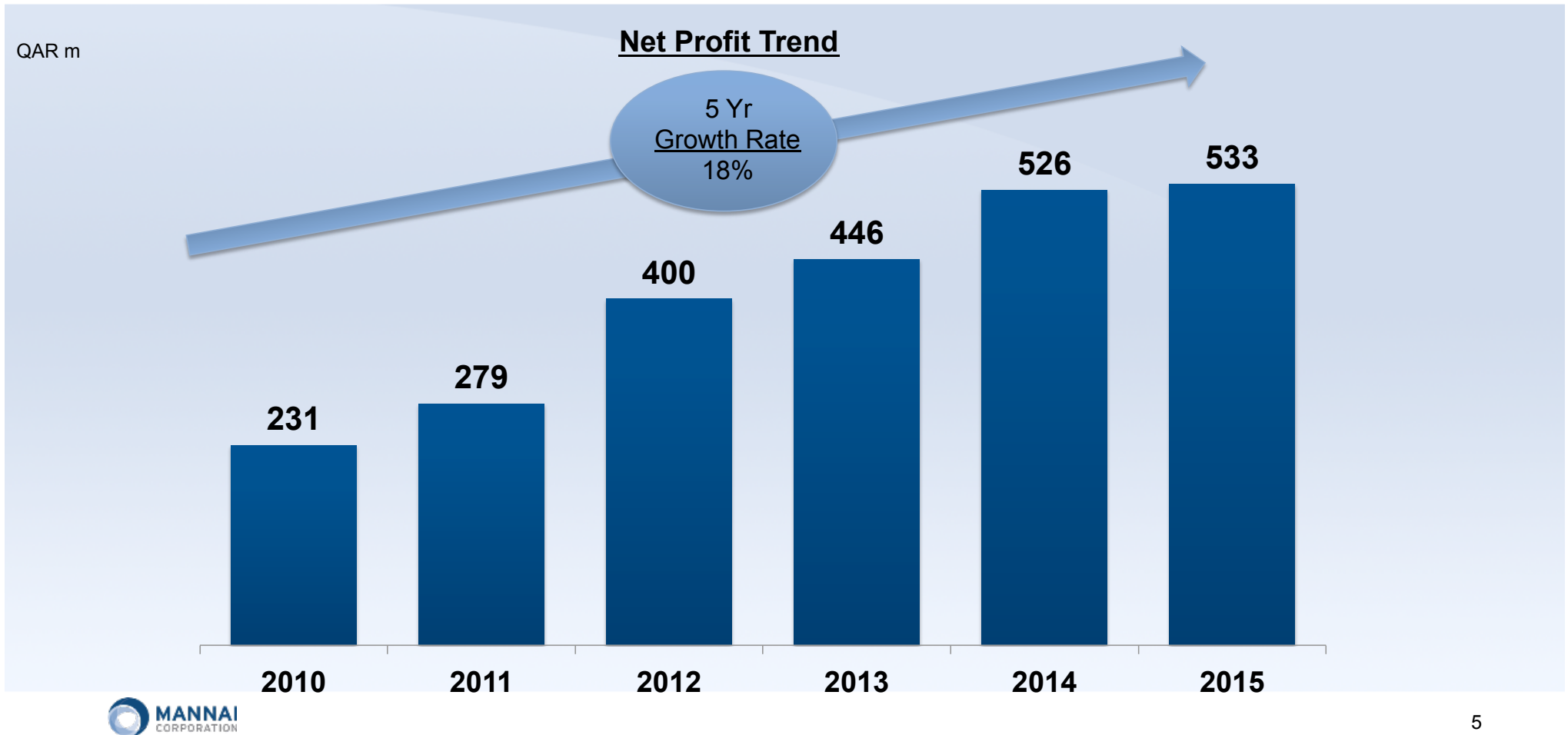
- Outstanding result to beat 2014 given the significant one-off recoveries in Damas.
- Profits up 21% after normalising for Damas significant items in 2014
- ICT Group delivered solid growth, up 68%
- Qatar business units buoyed by infrastructure investments, with double digit growth in Heavy Equipment, Energy & Industrial Markets, Geotechnical Services

Financial Highlights

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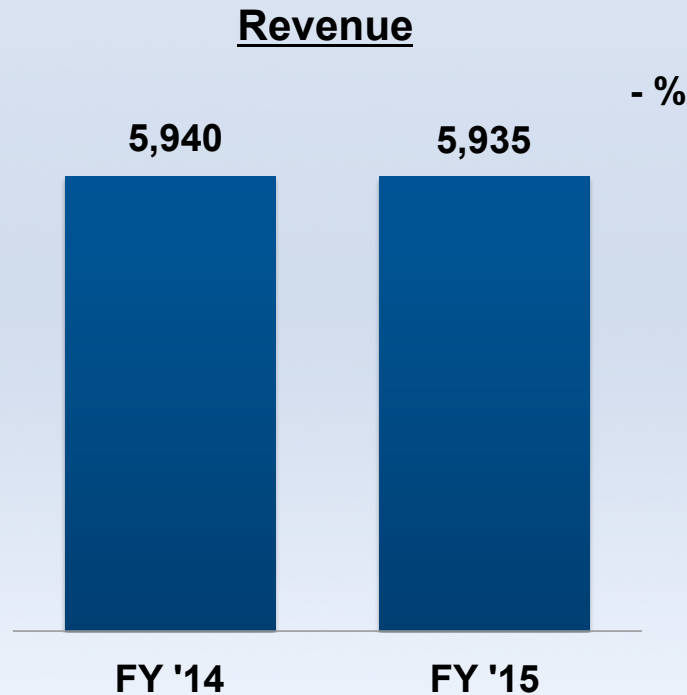
	FY 2014	FY 2015		
Net Profit	526m	533m	1%	▲
Revenues	5,940m	5,935m	- %	▼
Gross Profit %	20.3%	22.6%	2.3pts	▲
Net Profit %	8.9%	9.0%	0.1 pts	▲
Capital Employed	5,015m	5,043m	1%	▲
Earnings Per Share	11.54	11.68	1%	▲
Return on Equity	26%	24%	(2)pts	▼

Continued Track Record of Solid Double Digit Growth



Qatar Revenues Up 10% Offsetting Softness in Damas

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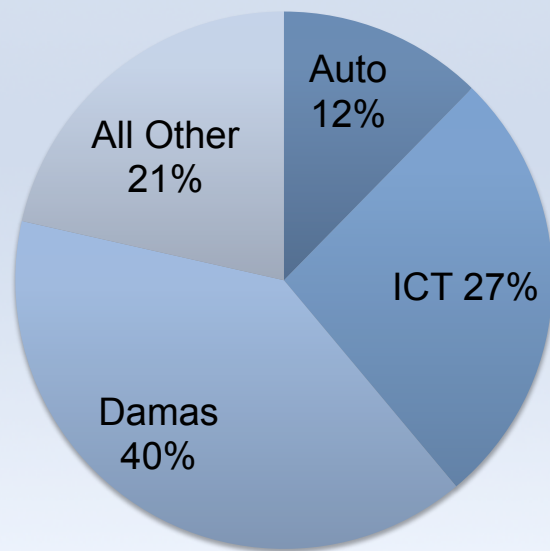


- Group revenue impacted by drop in gold price and softness in UAE luxury sector, lowering Damas Revenue by 11%
- Excluding Damas and 2014 insurance claim, revenues increased by 10%
- Qatar Growth driven by Heavy Equipment up 22%, Geotechnical up 25% & Energy & Industrial Markets up 46%

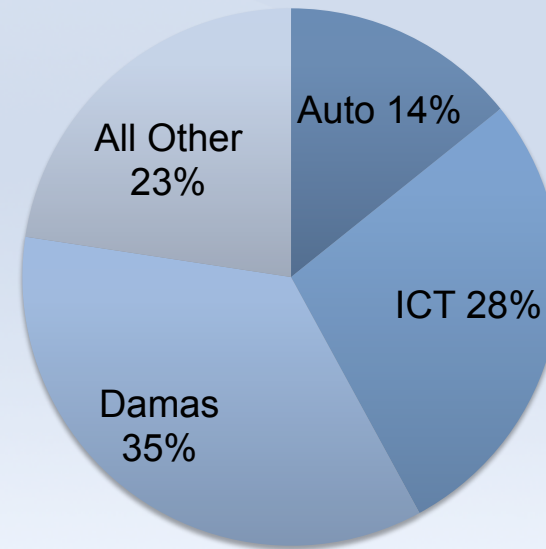
Growth in Qatar Reduces Damas Share

Revenue Mix

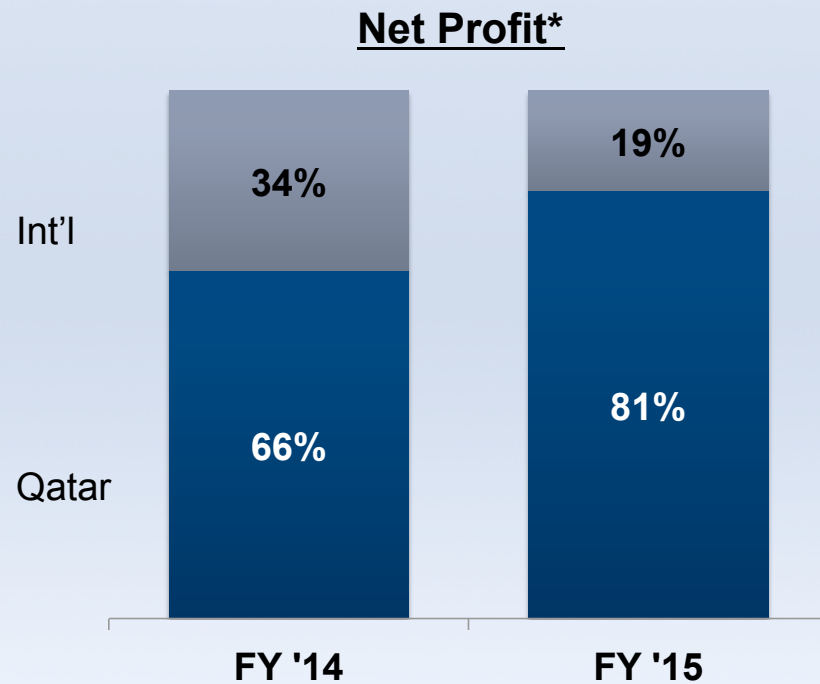
FY '14



FY '15



Qatar Profits Surge Offsets Soft Damas Results

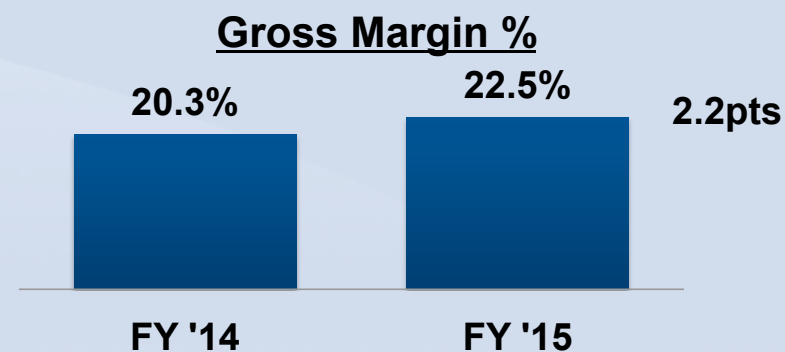
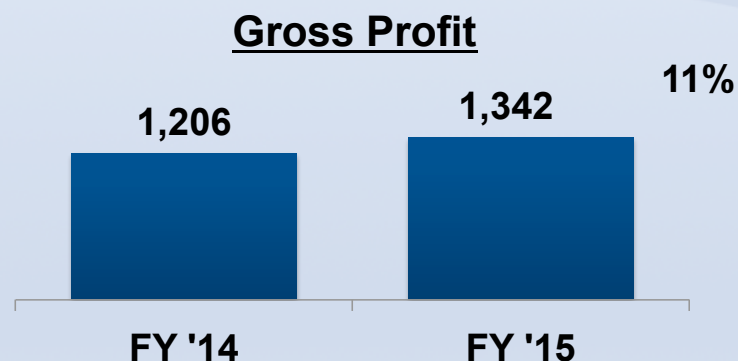


- Outstanding Qatar growth has offset the softness in Damas

*Net Profit before significant items and headquarter expenses

Solid Margin Performance Across the Group

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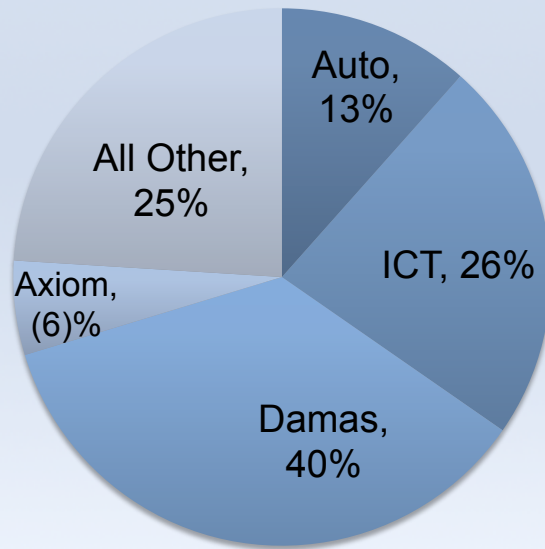
- Auto Group dilution driven by mix shift to new units
- ICT upside from improved productivity upside in margin on closure of projects
- Damas improvement as a result of mix shift towards non-gold due to soft gold revenues
- All Other gross margin impacted by accounting for insurance claim

	<u>2015%</u>	<u>V pts</u>
Auto	19.1%	(1.3) pts
ICT	16.4%	4.1 pts
Damas	29.0%	2.9 pts
All Other	22.5%	3.1 pts

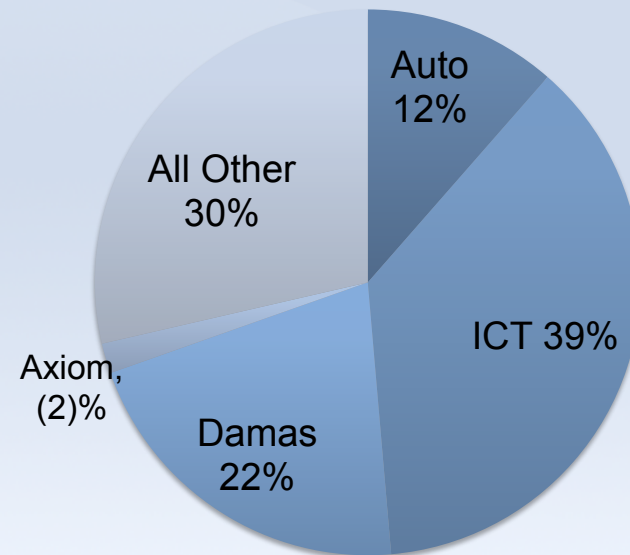
Strong 2015 Performance Increase ICT Share to 39%

Net Profit Mix*

FY '14



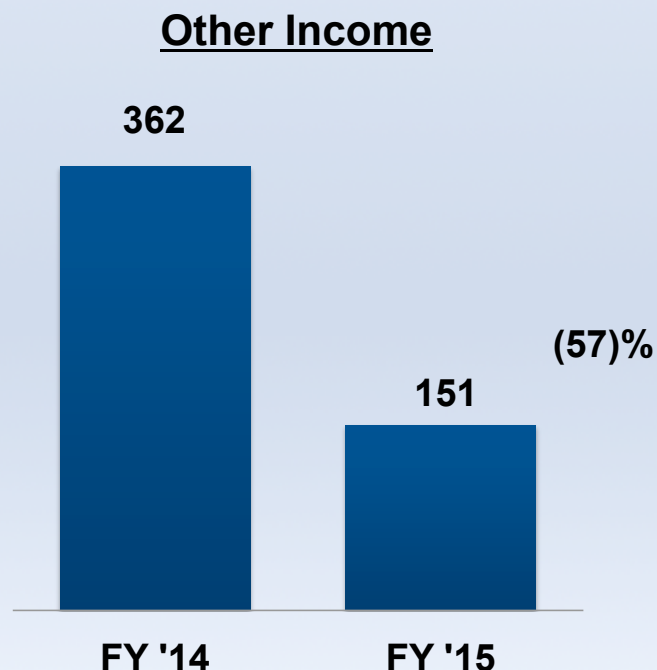
FY '15



*Profit before significant items and headquarter expenses

Other Income Reduced Due to One-off Recoveries in Damas

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- Other Income driven by significant items in Damas; recoveries of previously provisioned receivables in Damas of 59m down from 302m in the prior year.
- Majority of legacy Damas receivables resolved; minimal tail in 2016
- Investment properties contributed 40m in FY'14, up from 20m in FY'14
- One-off unrealised treasury gain of 18m as a result of foreign currency hedging

Damas Jewellery

damas

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Revenue

2,353

2,097

(11)%

FY '14

FY '15

Net Profit*

393

(50)%

196

FY '14

FY '15

GP 614m

608m

NP%

16.7 %

9.3%

GP% 26.1 %

29.0%

Net Inv.

920m

1,385m

- Reduction in net profit driven by reduction in one-off significant items from 2014 of 138m and 38% reduction of core earnings
- FY'15 gold revenues down 13% to 1,140m driven by 8% reduction in gold price; non-gold revenues down 8%, increasing non-gold mix to 45%
- Gross Profits down 66m or 10% with Gross Margin up 0.4% after normalising for inventory provisions
- 23 new stores opened in FY'15

*after non-controlling interest

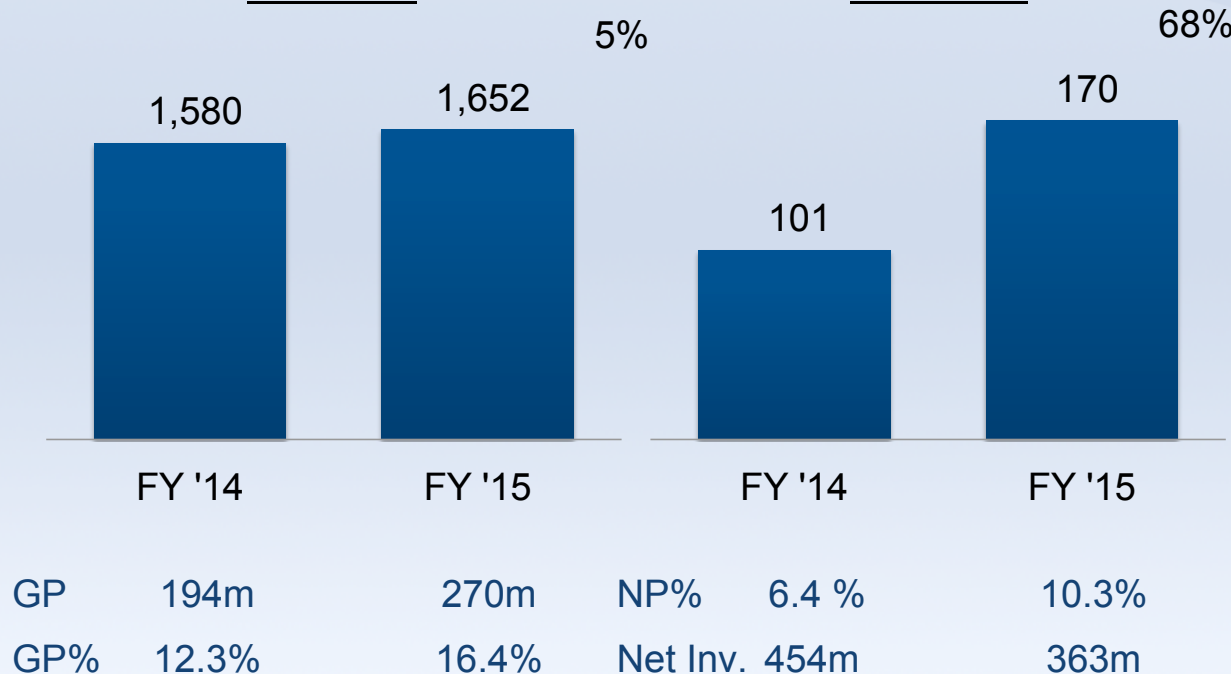
Information & Communication Technology Group



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Revenue

Net Profit



- Delivered double digit earnings growth across all 4 pillars
- 1.3B of Orders in FY'15; 1.2B backlog carried into 2016
- Hike in profitability during 2016 due to strong project closure and improved productivity in direct costs.
- Improvement in working capital during the year
- Continue to hold strong market share in key relationships

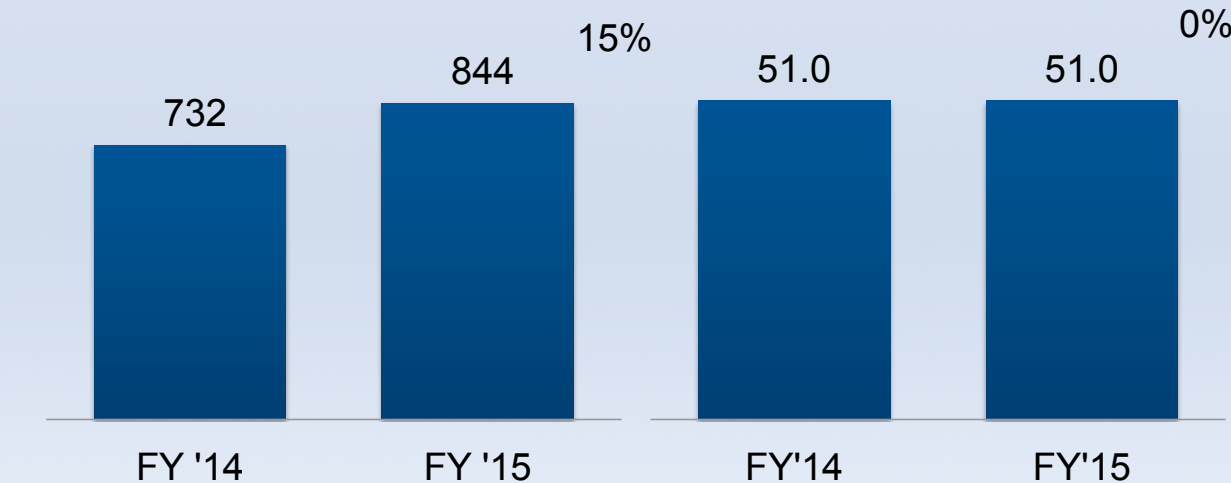
Auto Division



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Revenue

Net Profit



GP	150m	162m	NP%	7.0%	6.0%
GP%	20.5 %	19.1%	Net Inv.	300m	231m

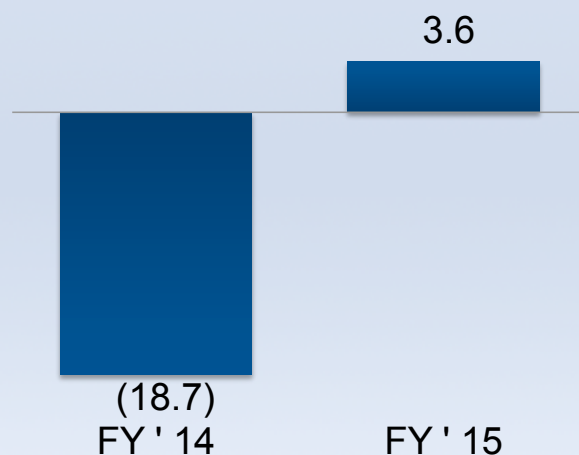
- Auto revenues up 15% as a result of new models on Yukon & Escalade, launched late 2014
- Margins lower due to sales mix shift to new vehicles
- Overall units sold down 5% reflecting 2H softness in new car market following strong 2014 driven by new models
- Increased fleet levels will drive growth in higher margin parts and service revenues

Axiom Telecom

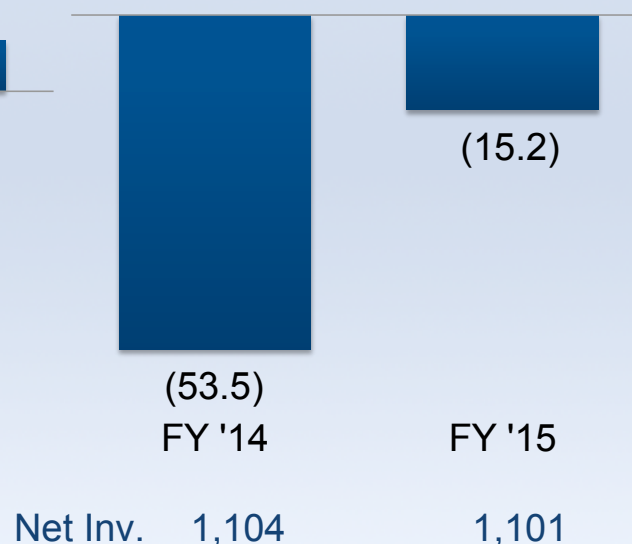


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Share of Associate Net Profit*



Net Profit Contribution



- Axiom profits recovering from challenging 2014 to break-even
- Market normalising through consolidation and reduction of number of distributors on key
- Non-repeat of 2014 impairment of 29m to acquisition-related intangibles
- Partial sale of South African Associate in process will lead to improvement in earnings going forward compared to losses in last 2 years
- MVNO licence process in KSA still active

*35% of Axiom profits before impairment of acquisition-related intangibles and prior year adjustments in 1Q'15 of 6.5m, transferred to FY'14

Energy & Industrial Markets



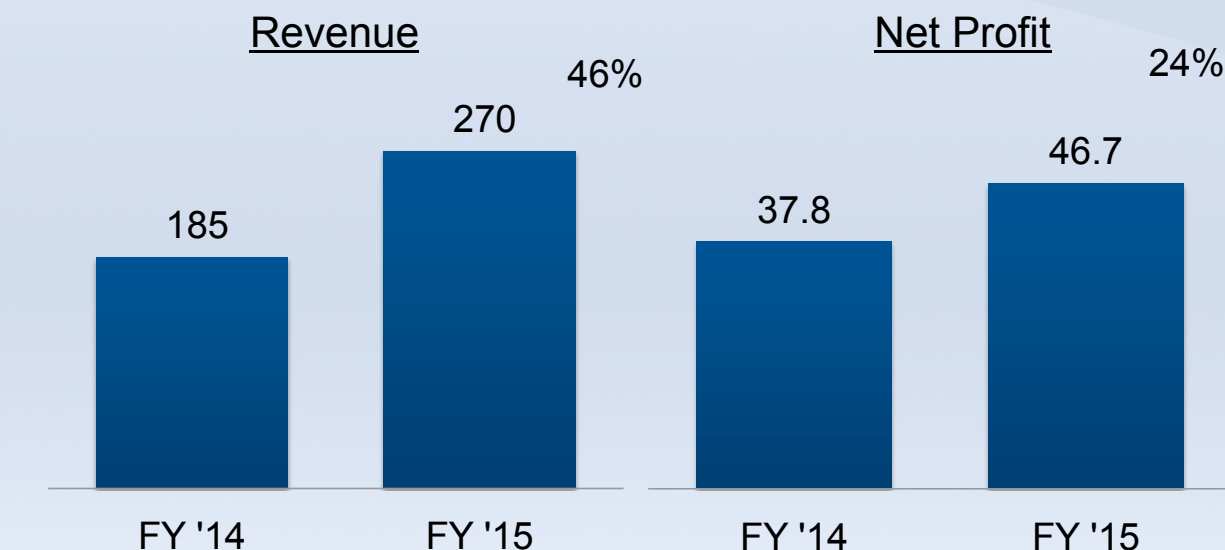
TOSHIBA



QAR m

Revenue

Net Profit



- Overall Revenue growth driven by deliveries on mega-reservoir pipeline projects driving up revenues by 46% and profits up 24%
- HVAC division delivered 25% revenue growth driven by Toshiba and SKM
- FY'15 orders of 212m across business unit with solid backlog to start 2016

GP	51.6m	64.1m	NP%	20.5%	17.3%
GP%	27.9%	23.7%	Net Inv.	70m	39m

Heavy Equipment Division

GROVE

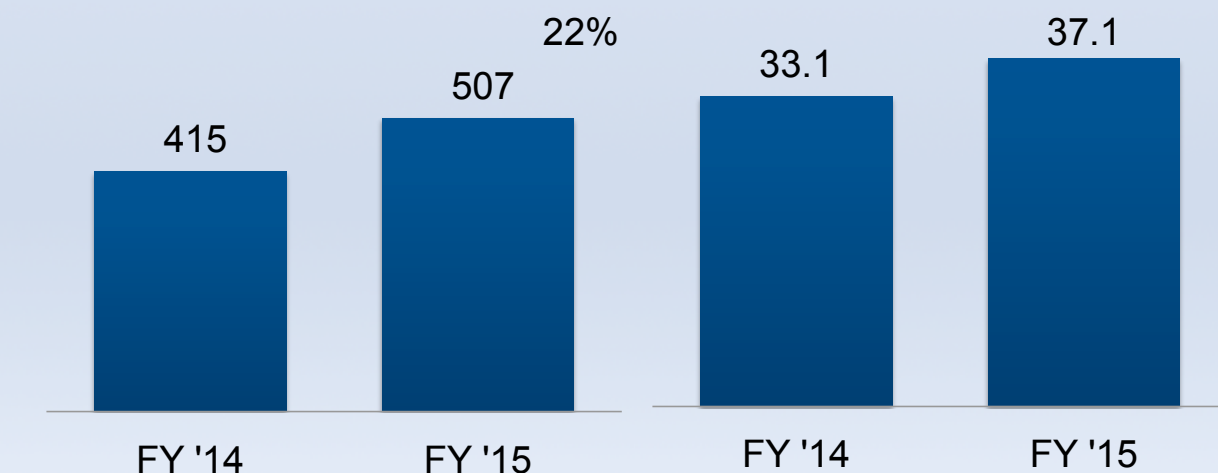


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Revenue

Net Profit

12%

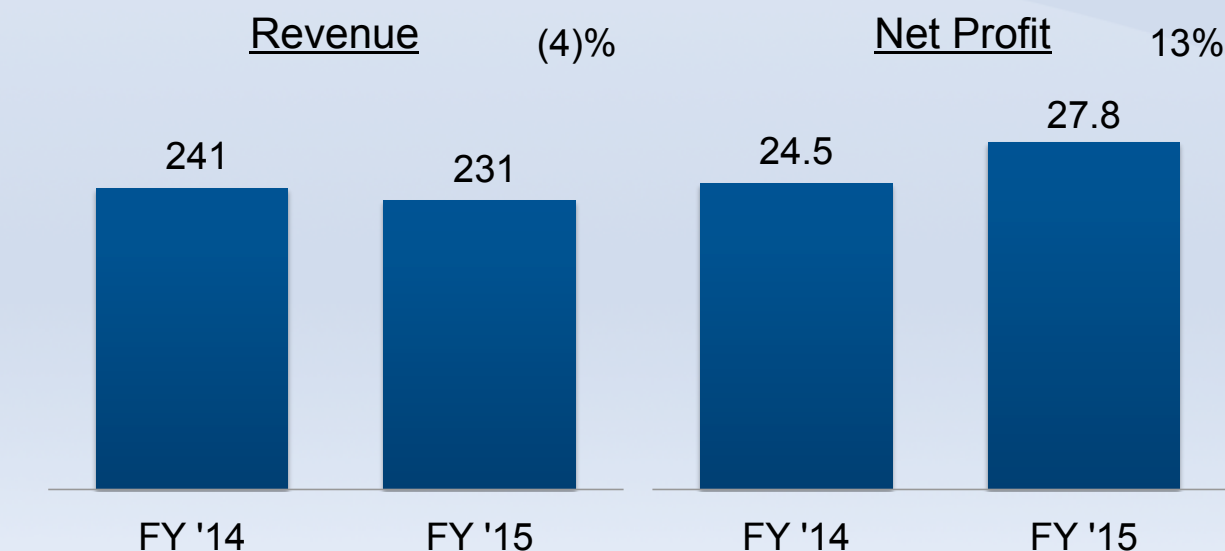


- Heavy Equipment revenue growth of 22% driven by Qatar infrastructure projects
- Gross margins stabilising during the year
- Improvement in management of working capital due to reduced receivables; increased participation of third party financiers

GP	60.9m	73.4m	NP%	8.0%	7.3%
GP%	14.7%	14.5%	Net Inv.	157m	131m

Industrial Supplies and Building Materials

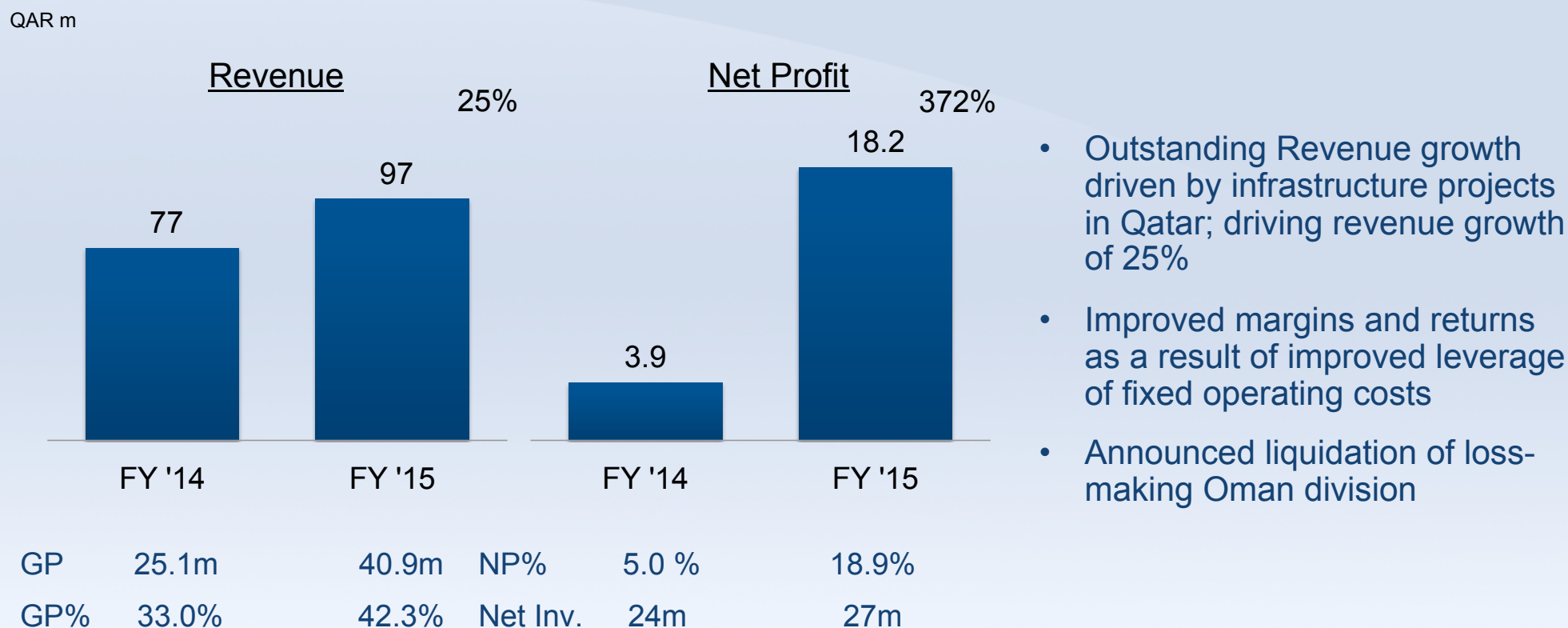
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- Revenues impacted by reduction to Turbine repair services in Oil & Gas industry
- Margin improvement as a result of revenue shift to higher margin Industrial Tools & Welding segment

GP	36.8m	41.1m	NP%	10.2%	12.0%
GP%	15.3 %	17.8%	Net Inv.	73m	65m

Geotechnical Services



Travel Division



MANNAI AIR TRAVEL
MANNAI CORPORATION QSC

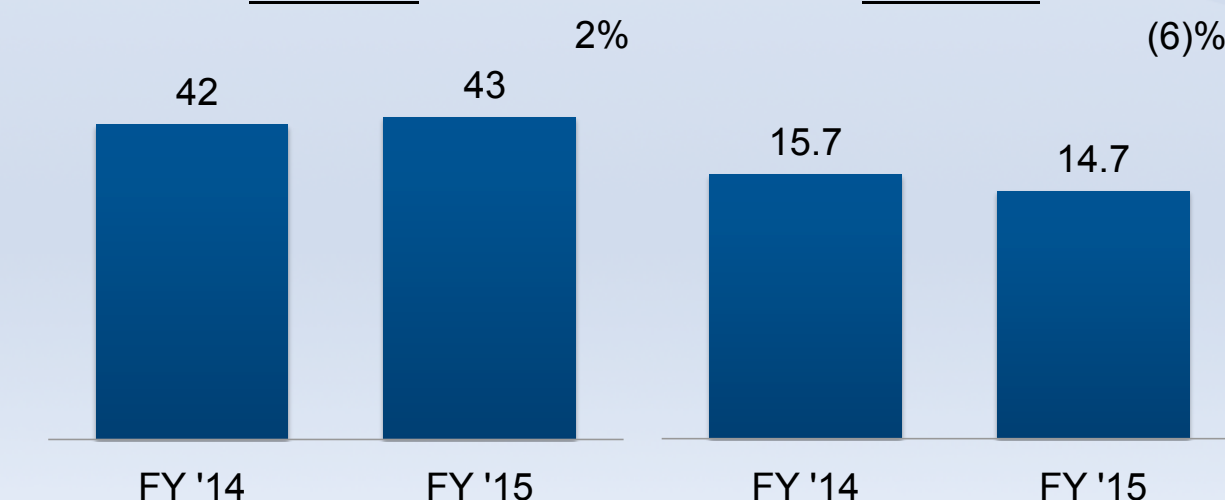


flydubai

QAR m

Revenue

Net Profit



- Growth in passenger numbers offset by lower ticket prices, resulting in flat revenues
- Continued pressure on ticket service fees driving margin and net profit deterioration
- Growth in direct costs from additional visa processing services; added Canada, Spain, Switzerland and Croatia to existing UK and Australia VAC

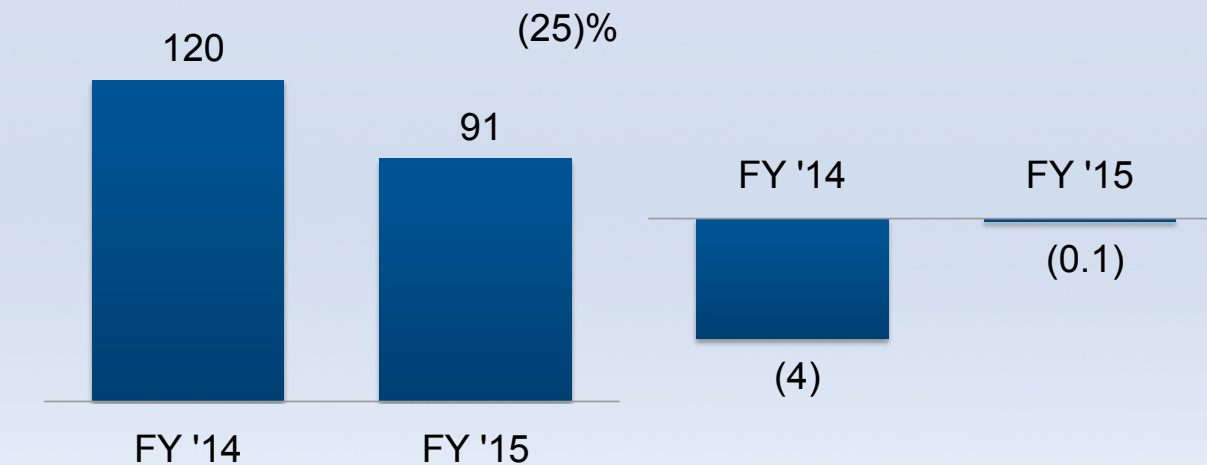
GP	40m	38m	NP%	37.2 %	34.1%
GP%	94%	88%	Net Inv.	46m	41m

Engineering

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Revenue

Net Profit



GP	25.2m	9.6m	NP%	(3.0)%	(0.1)%
GP%	21.0%	10.6%	Net Inv.	5m	5m

- Revenues impacted by reduced spending in Oil & Gas sector and overcapacity in market
- Margins further impacted by cut-throat competition and reduced leverage of fixed costs
- Restructuring actions taken to reduce capacity, headcount and fixed costs

Logistics



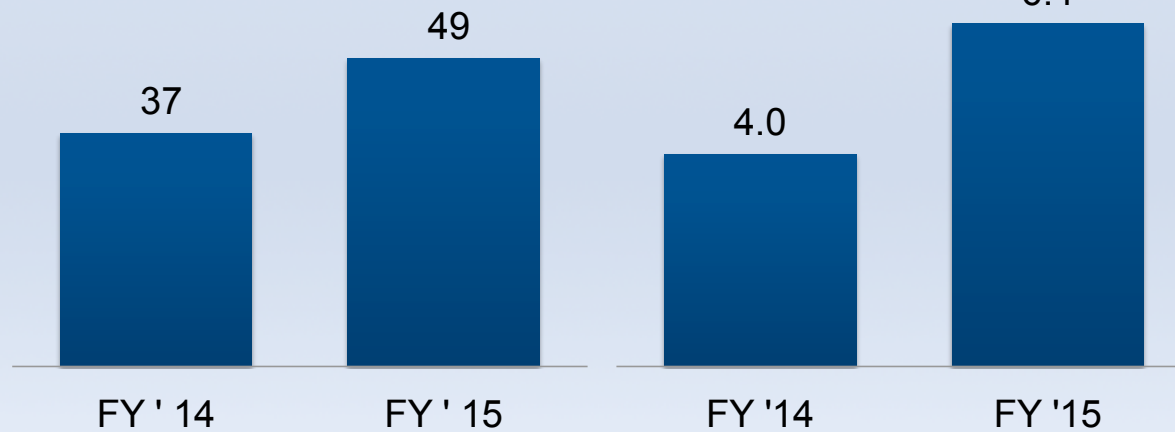
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Revenue

32%

Net Profit

61%



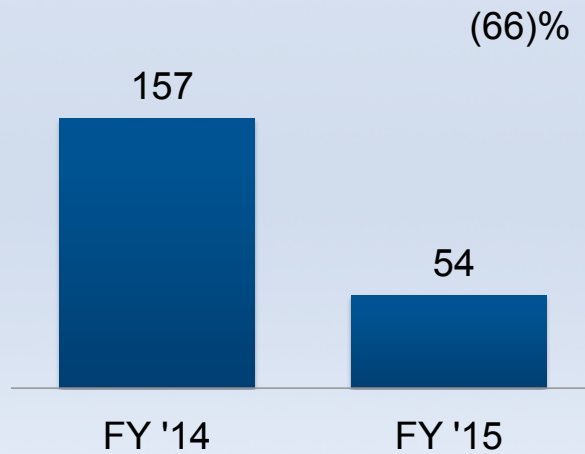
- Revenues increase as a result of increasing pricing to reflect market rates
- Focus primarily on internal Mannai business
- Replacement warehouse to complete in 2017

GP	9.4m	12m	NP%	10.6 %	13.0%
GP%	25.3%	24.3%	Net Inv.	7m	9m

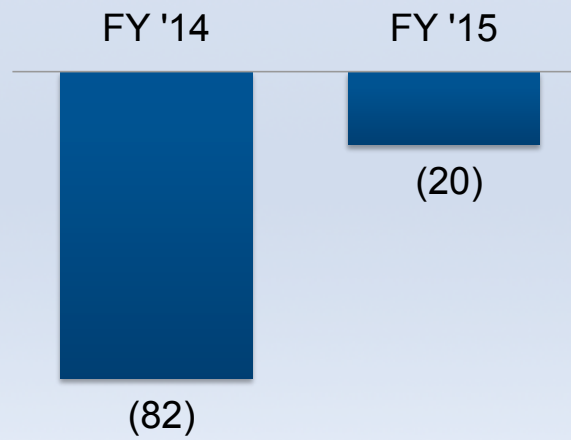
Others

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Revenue



Net Profit



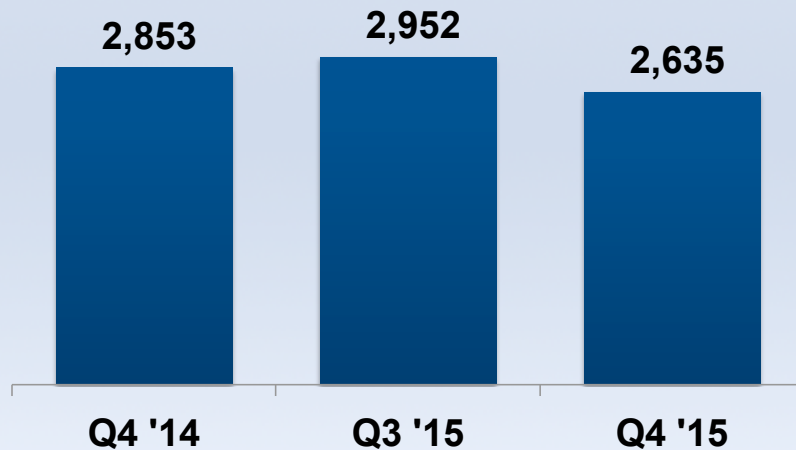
GP	(1)m	23.2m
GP%	(0.4)%	42.9%

- Reduced revenue due accounting for insurance claim in 2014 (105m of revenue at zero margin)
- 18m treasury gain in 2015 as a result of FX hedging activity
- Improvement in contribution driven by non-repeat of significant items charged in 2014

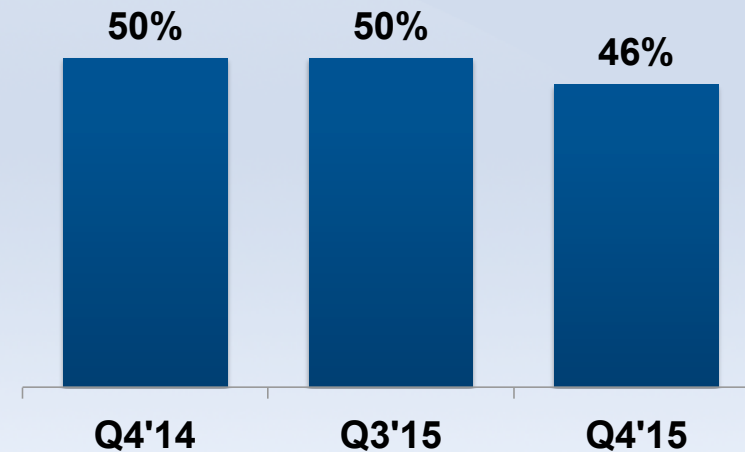
Outstanding 528m of Operating Cash Flow Reduces Leverage and frees capacity to fund GFI Acquisition

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Net Debt



Net Debt to Total Capital*



*Total Capital adjusted for Acquisition Reserves

GFI Informatique Acquisition Announced November 2015

- Company reported revenue of €894m and net profit of €22m for 2015 Acquiring 51% for €286m; option to increase to 80% by 2018
- Presence in Europe; 85% of revenues from France
- Continue GFI's growth and international expansion strategy to make it a leading IT services and software group in EMEA
- Acquisition funded through through operating cash flow and debt
- Regulatory approvals in process; expect to close in March 2016

Normalisation of key lines for significant items

	3Q YTD'15	3Q YTD'14	VLY%	Q4'15	Q4'14	VLY%	FY'15	FY'14	VLY%
Gross Profit	984.6	815.0	21%	347.7	390.7	(11%)	1,332.4	1,205.7	11%
Inventory Provisions		110.0			(49.7)		-	60.3	
Norm. Gross Profit	984.6	925.0	6%	347.7	341.0	2%	1,332.4	1,266.0	5%
Other Income	90.5	317.1	(71%)	60.0	45.1	33%	150.5	362.2	(58%)
Damas Recoveries	(30.4)	(273.2)		(29.0)	(28.0)		(59.4)	(301.2)	
Gain on Sale/Revaluation of Properties	(39.7)	(19.6)					(39.7)	(19.6)	
Treasury Gain				(18.0)			(18.0)		
Norm. Other Income	20.5	24.3	(16%)	13.1	17.1	(24%)	33.5	41.4	(19%)
Share of Profit from Assoc. & JVs	48.5	15.2	219%	7.0	(1.3)	(632%)	55.4	13.9	299%
Adj. for 2014 late closing items/impairment	6.5	28.7			(6.5)		6.5	22.2	
Norm. Share of Profit	55.0	43.9	25%	7.0	(7.8)	(189%)	61.9	36.1	72%
General & Administrative Expenses	327.7	352.8	(7%)	87.2	117.7	(26%)	414.9	470.5	(12%)
Adj. for one-off Expenses/Provisions		(40.4)			19.9			(20.5)	
Norm. G&A Expense	327.7	312.4	5%	87.2	97.8	(11%)	414.9	491.0	(15%)
Net profit	378.8	377.9	0%	154.0	148.5	4%	532.8	526.4	1%
Adj. for Significant Items	(63.6)	(113.7)		(46.9)	(64.3)		(110.5)	(178.0)	
Norm. Net Profit	315.2	264.2	19%	107.1	84.2	27%	422.3	348.4	21%

- Decrease in recoveries from Damas drives reduction in other income
- One-off treasury gain as a result of FX hedging
- Gain on sale of properties in Damas
- Underlying core profits up 21% during year as strong Qatar performance offsets reduction in Damas normalised net profit

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